

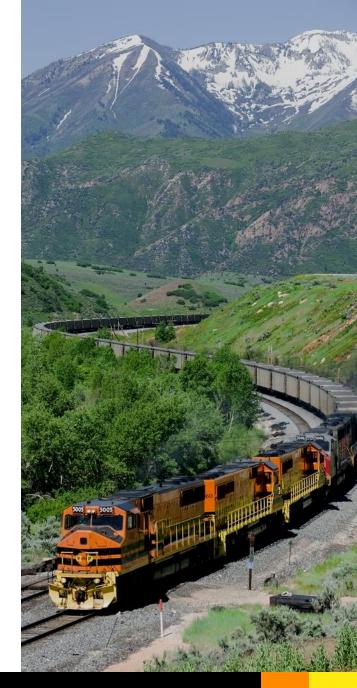
Genesee & Wyoming presentation to KSRRA 2016 Rail Freight Seminar May 13, 2016 (Gettysburg)

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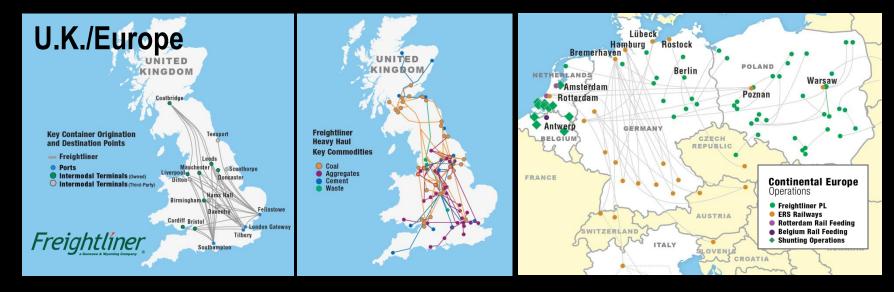


- NYSE: Listed as GWR with ~\$3.0 billion market capitalization
- Railroads: 120 worldwide with ~16,000 track miles
- People: 7,500 worldwide
- Equipment: >1,300 locomotives
- Annual Carloads: ~3.0 million
- Track Record of Acquisitions: Added >100 railroads since 2000

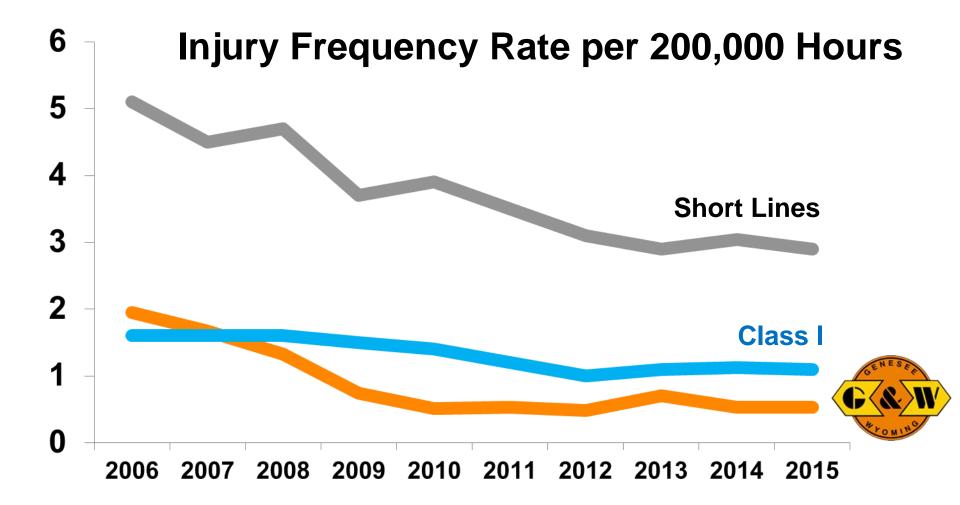


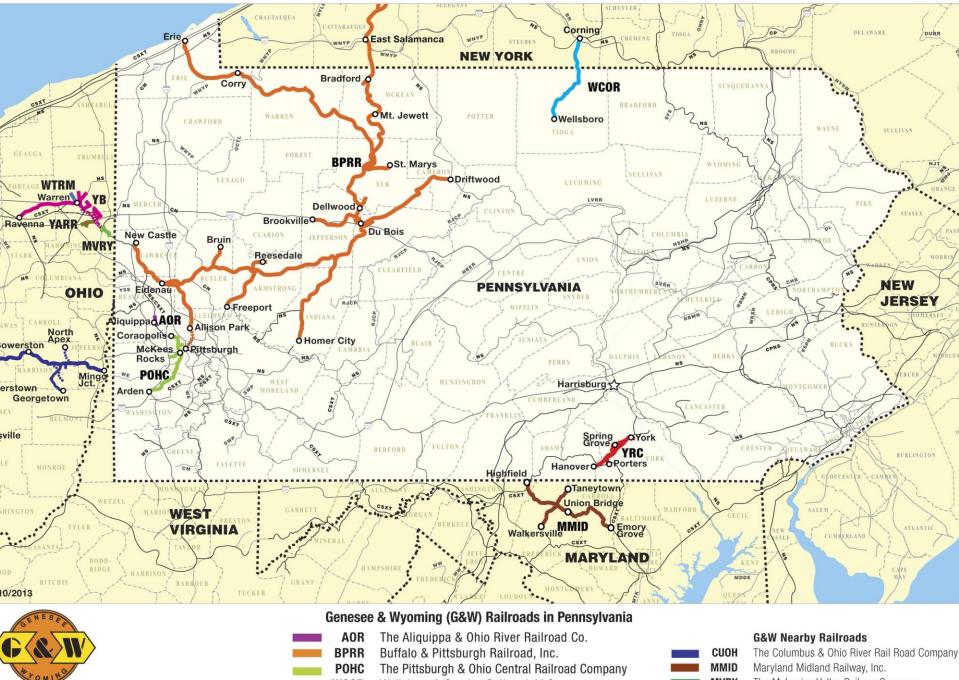


Genesee & Wyoming Inc. 2016



Industry-Leading Safety Performance





WCOR Wellsboro & Corning Railroad, LLC YRC York Railway Company

CUOH	The Columbus & Ohio River Rail Road Company
MMID	Maryland Midland Railway, Inc.
MVRY	The Mahoning Valley Railway Company
WTRM	The Warren & Trumbull Railroad Company
YARR	Youngstown & Austintown Railroad Inc.

"State of Affairs" ... shale activity

- While drilling is down, there is still activity
 - Opportunities to improve efficiency for existing suppliers
 - Some midstream players serving existing wells are still building
 - Mergers, bankruptcies lead to new needs
- Waiting on decisions on "cracker" plants
 - Huge potential for "downstream" investment if Shell, PTT projects are built
 - Numerous properties under option in Allegheny and surrounding counties

Genesee & Wyoming

Industrial Development: UEO Midstream LLC

Case Study Exhibit Columbus & Ohio River

Railroad



<u>Press Release</u>: UEO Midstream to build natural gas fractionation hub in Utica Shale - \$900-million plant will be located on a 600-acre tract in Harrison County, Ohio

New facility to be served by the Columbus & Ohio River Railroad (CUOH)

Business opportunity:

 Support Utica East Ohio Midstream LLC in developing the largest integrated natural gas "midstream" service complex in the Utica Shale, served by a shortline railroad with multiple Class-1 rail connections

□ Key Industrial Development actions: (summary)

- Helped identify key parcel in Harrison County, Ohio, to satisfy UEO's acreage, logistics and utility requirements
- Defined capital and infrastructure requirements for a rail-loading terminal
- Constructed new one-mile siding and rehabilitated
 a three-mile storage track to handle rail traffic to/from the plant
- Invested \$2 million through a public-private partnership to expand CUOH's yard in Newark, Ohio, to further support UEO and other Utica Shale traffic
- Designed rate / logistics package with our Class-1 rail partners
- Total CUOH investment was ~ \$2.1 million (excluding state rail funds).

Final product:

• Midstream complex was constructed and began rail shipments in July 2013

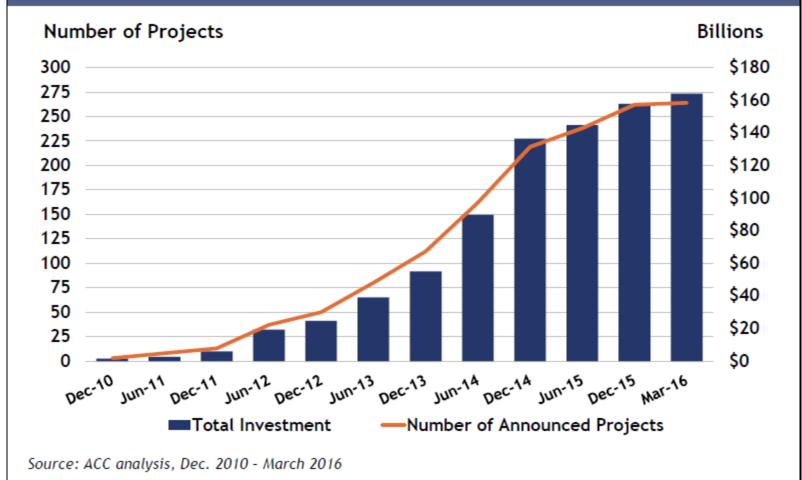
Project impact: (estimated)

- Private investment of ~\$1 billion (includes connected gas processing plant)
- A projected 10,000 annual outbound carloads of natural gas liquids.
- Close to 100 long-term, full-time jobs in the local community of Scio, Ohio, in addition to ~1,700 short-term construction positions.





Cumulative Announced Chemical Industry Investments from Shale Gas



"State of Affairs" ... beyond the shale

Back to basics

- Renewed focus on traditional industries ... forest, ag, consumer
- Transloading remains key to extending rail's reach, especially for shortlines where intermodal (TOFC/COFC) isn't an option
- Focus on site inventory
 - Need to find new sites in areas where shale players have depleted inventory ... or repurpose sites shale players have vacated
 - Critical to have "shovel-ready" sites with full information ... site selectors won't wait!
 - Eventual repurposing of power-plant sites?

Online database of available rail sites

